



October 19, 2020

Port of Vancouver
100 The Pointe, 99 Canada Place
Vancouver, British Columbia
V6C 3T4

Robin Silvester, President and Chief Executive Officer
Judy Rogers, Chair, Port Board of Directors
The Port Board of Directors

Re: West Coast Reduction and the Future of Sustainable Agriculture

I am writing to you about the future of West Coast Reduction Limited's (WCRL) operations. Donald's Fine Foods (DFF) is a specialty meat, processing, procurement, and distribution company providing high quality meat products and services to customers in the Canadian and International markets for over 27 years. We supply and export over 2000+ different products to 25+ countries around the world and employ over 900 team members, with over 600 located in the Lower Mainland. DFF operates under the following companies, Donald's Fine Foods, Britco Pork Inc., Five Corners Meat Co, and Thunder Creek Pork Inc., which all use the services of WCRL.

WCRL is a critical partner in our production system, without the collection and recovery of non-edible byproducts, our company would have no reasonable options to dispose of this material and could potentially impact the livelihoods our team members and numerous local vendors. Rendering of animal harvested non-edible byproducts is the most sustainable, environmentally friendly means to deal with this material and without it, landfill is the last and most difficult option. The rendering of non-edible byproducts also produces edible materials that are reintroduced back into our food supply chain as feed ingredients for livestock therefore continuing a sustainable food production cycle.

WCRL recently wrote to the Port of Vancouver about its tenure and ability to operate at its current location. Uncertainty surrounding WCRL operations is a serious concern to Donald's Fine Foods and many participants in the Canadian food supply chain. We strongly encourage the Port of Vancouver to assess the implications of any disruption to WCRL's operations or impediments to the company's ability to invest. Specifically, we ask that the Port of Vancouver work with WCRL to secure certainty over their operating tenure and, by extension, provide certainty to the many organizations and employees that rely on WCRL, like Donald's Fine Foods.



The Port of Vancouver governs itself according to sustainability principles and aims to be the “world’s most sustainable port”. This can only be achieved by balancing the Port’s requirements with those of the surrounding community. There are many organizations like WCRL and our members that play a role in the prosperity and sustainability of our region that must be factored into the Port’s actions and priorities.

We welcome the opportunity to speak to the Port about Donald’s Fine Foods and our relationship with WCRL. We look forward to your reply.

Sincerely,

Allan Leung

Allan Leung
CEO

cc: Hon. Jonathan Wilkinson, Minister of Environment and Climate Change
Hon. Chrystia Freeland, Deputy PM and Minister of Finance
Hon. Marie-Claude Bibeau, Minister of Agriculture and Agri-Food
Hon. Marc Garneau, Minister of Transport
Hon. Claire Trevena, Minister of Transportation and Infrastructure (B.C.)
Hon. Bruce Ralston, Minister of Energy, Mines and Petroleum Resources (B.C.)
Hon. Lana Popham, Minister of Agriculture (B.C.)
Hon. Seamus O’Regan, Minister of Natural Resources Canada
Sav Dhaliwal, Chair, Metro Vancouver Regional District
Chris White, Canadian Meat Council
John Ross, Canadian Pork Council
Barry Glotman, President & CEO WCRL
Jared Girman, WCRL